



Notice and Proxy Ballot for 2025 Annual Meeting of Members The Pension Boards-United Church of Christ, Inc.

The 2025 Annual Meeting of Members of The Pension Boards-United Church of Christ, Inc. (Pension Boards) will be held on Thursday, May 15, 2025, at the Interchurch Center, 475 Riverside Drive, Room 1020, New York, NY 10115 commencing at 2:00 p.m. ET (Annual Meeting) for the election and re-election of Trustees and transaction of such other business as may properly come before the meeting.

As a member of the Pension Boards, I hereby designate Robert J. Wild, General Counsel, Chief Risk Officer and Corporate Secretary, or Walter A. Reyes, Interim President and Chief Executive Officer, of the Pension Boards, to represent me as my Proxy (**Proxy**) to vote as directed on the reverse side of this proxy ballot at the Annual Meeting and any adjournment thereof.

My Proxy shall vote **FOR** the Nominees to the Board of Trustees (**Nominees**) as specified on the reverse side of this proxy ballot or, if no vote is specified, shall vote **FOR** all the Nominees. As to any other business properly coming before the Annual Meeting, the Proxy shall vote in accordance with their best judgment.

You may cast your vote electronically at http://bit.ly/PB_VOTE_2025. Voting will close at 5:00 p.m., ET on Wednesday, May 14, 2025. If you are voting by mail, please mail your proxy ballot promptly to the Pension Boards, 475 Riverside Drive, Room 1020, New York, NY 10115, to ensure that your vote will be counted. **Please use only one method of voting.**

Instructions from Member The Pension Boards-United Church of Christ, Inc.

- I represent that this proxy ballot is my only vote. I have not previously voted electronically or submitted a ballot.
- I support a paperless ballot initiative. If this is implemented, I will opt to receive future ballot information via email only.

VOTE ONLINE TODAY



Member Name: _____

(please print)

Member Signature: _____

Date: _____, 2025

Voting Instructions

In accordance with the front of this proxy ballot, I hereby instruct my Proxy to cast my vote for the election and re-election of Trustees as specified below.

The Board of Trustees recommends you vote FOR each of the Nominees.

Election for a Four-Year Term Ending at the May 2029 Annual Meeting

Rev. Dr. Elena Larssen

Re-Election for a Four-Year Term Ending at the May 2029 Annual Meeting

Mr. Ángel E. Cepeda Velázquez

Mr. William C. Huffman

Re-Election for a One-Year Term Ending at the May 2026 Annual Meeting

Mr. John B. Kleiman, FSA, MAAA

Rev. Dr. Carol E. Lytch

Mr. George L. Ochs

Rev. Joel E. Strauch, CFA

- I vote **FOR** all Nominees.
- I vote **FOR** all Nominees, except the following:

- _____
- I vote **AGAINST** all Nominees.